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January 12, 2023

Mayor Jyoti Gondek Councillor Richard Pootmans City of Calgary

Your Worship and Councillor Pootmans,

Re: Green Line

I am writing you on behalf of Jim Gray, Brian Felesky and myself. We are members of the Ad Hoc Citizens' Committee which has been advocating for strong fiscal management, openness, transparency and accountability with respect to the Green Line project.

We care deeply about our great community and, as you would be aware, each of us have worked at various initiatives throughout the past several decades to contribute to building a strong Calgary.

I believe you are also well aware of the Ad Hoc Citizens' Committee and the concerns we have been raising about the Green Line project so I won't elaborate on those details in this letter. However, I am attaching an article from *Intelligent Transport* that highlights, at a high level, the concerns of our Committee. You will note the article is dated June 30, 2009 but we believe Calgary is following the same path described in the article which is, in fact, the same path followed by Ottawa, Toronto and Hamilton, all of which are too often in the news due to the problems they have experienced with their municipal rail projects.

We have identified an expert on mega-transportation projects, Mr. Nick Hann. Mr. Hann is familiar with the Green Line project as he prepared a report for former Transportation Minister McIvor on the project. Despite the Kenny government's support for the project, Mr. Hann remains highly concerned about the impacts that reduced ridership, inflation, and higher interest rates, will have on the project's budget, as well as the extreme risks of downtown tunnels. These issues could very well combine to produce budget over-runs of billions of dollars.

Mr. Hann would appreciate the opportunity to meet with you to discuss his concerns. His only interest in meeting you is to endeavour to protect and save the project itself, protect Calgary and Alberta taxpayers from what are certain to be significant budget over-runs, and to try to prevent another transportation infrastructure disaster from further sullying the reputation of Canadian engineering professionals and municipalities. He commits to confidentiality surrounding the meeting and will not disclose that the meeting is taking place, and in addition, will not disclose anything discussed in the meeting with the

media. Messrs. Gray, Felesky and I will make the same commitment with respect to confidentiality of the meeting.

To confirm his excellent qualifications related to this subject, I am attaching his extensive CV for your review.

While you might respond that this is a matter for the Green Line Board, we respectfully do not believe that to be the case as budget over-runs will be Council's responsibility. It is therefore imperative, in our respectful view, that Councillor Pootmans, as Chair of the City Audit Committee, which is responsible for assessing and mitigating risks to the City and Calgary taxpayers, and Mayor Gondek, as the City's most senior leader, should discuss this critical issue with Mr. Hann.

We also respectfully suggest that this matter is urgent, given the significant funds that are presently being spent on the project on a daily basis, and would hope that this meeting could occur within the next week or two.

So as to give you free and open access to Mr. Hann, neither Messrs. Gray, Felesky or myself intend to participate in the meeting. We will, however, be happy to help coordinate the meeting on Mr. Hann's behalf and would ask that you connect with Mr. Gray's assistant, Barbara Surplus in that regard. Barbara can be reached at bsrplus@brookfield.com or 403 608 1304.

Yours very truly,

Steve Allan

CC: Councillor Sonya Sharp Councillor Jennifer Wyness

Lori Caltagirone, Community Member, City Audit Committee.